

A guide to the changing landscape of learning & development



The future of learning

Education is the future. But what's the future of education?







On the adoption of technology in new training models. A look at online training & learning.



Tips and tricks to find the right online learning solution for your L&D environment.

Introduction



1.

Up- and reskilling

What is changing for businesses? How can they align their workforce with changes in the industry?

3. Sustainability

How important is sustainability for L&D? How can new training delivery models support your company's sustainability goals? 2.

Dispersed workforces

How can you give the feeling of belonging to remote employees? And what's the impact of a dispersed workforce on your L&D offering?

4. Employee needs

How do employees think about L&D? How are their needs evolving?

Up- and reskilling

38% of business leaders
expect to eliminate certain
jobs due to automation
over the next three years—
many more jobs are being
transformed.

Deloitte 2019 Global Human Capital Trends 🖽

One in four adults has no or limited experience with computers, while 85% of all EU jobs need at least a basic digital skills level.

Cedefop 2020 3

87% of companies are either experiencing skill gaps or expect them soon.

McKinsey Global Survey

while 133 million new job roles may emerge at the same time.

By 2022, 75 Million current

job roles may be displaced,

World Economic Forum 2018 Report 11

79% of CEO's worldwide are concerned that the lack of essential skills in their workforce will threaten the growth of their organization.

PwC's CEO Survey [5]

Up- and reskilling

The stats don't lie. Technology is transforming our lives fast, and it's hard to keep pace with the ever-changing workforce landscape. Job descriptions and required skills in today's businesses are evolving.

This doesn't mean you should immediately renew your entire workforce. Dive into your own pool of talents, and you might be surprised by the hidden gems in your organization. Perhaps they just need that little push from you. It's what we call upskilling and reskilling.

INDUSTRIAL REVOLUTION







5.0Electronic and IT systems, automation



Cyber physical systems

Up- and reskilling

Upskilling is the process of improving a current skill set. It's a vertical growth path towards optimized professionalism and potential leadership in a specific field of expertise.

Reskilling focusses on entirely new skills. The learning of these new – preferably in-demand – abilities lay at the basis of an employee's agility and ensure employability.

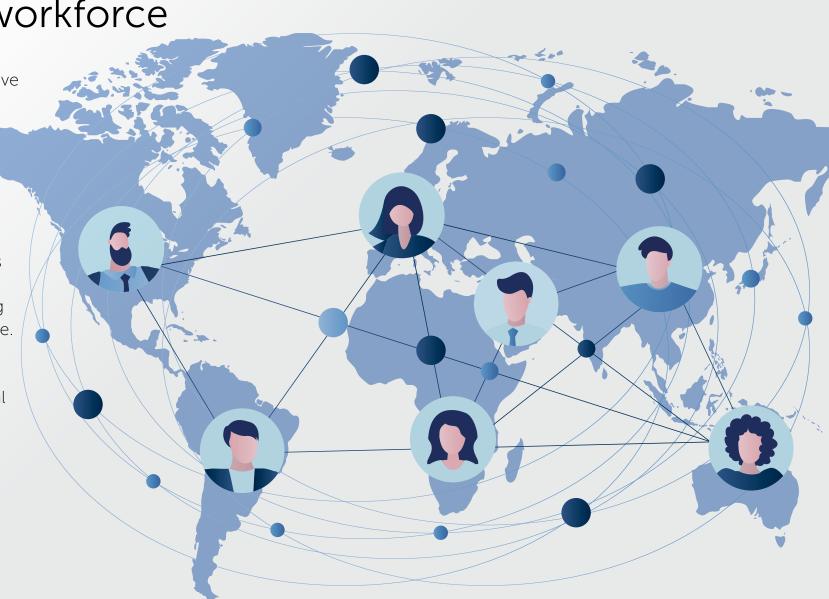


Dispersed workforce

International corporates have been looking for ways to balance the challenge of distance with the drive for inclusion.

Today with the rising trend of remote working local companies are confronted with the same challenge in handling a more dispersed workforce.

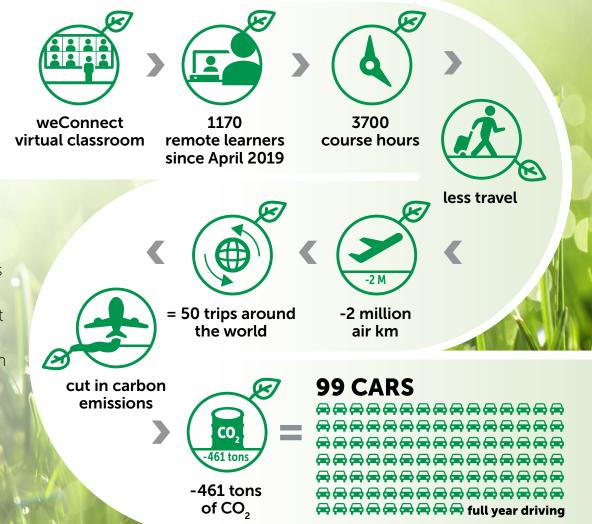
Online learning can scale your L&D efforts to a global level, reaching employees everywhere.



TrendsSustainability

Sustainability is a topic you'll find in almost all recent trend reports in every industry. You just can't ignore its importance. Hence, it also has its effects on corporate L&D.

For companies that have committed to sometimes ambitious environmental goals, travel is a major aspect. The opportunity to switch to an option that almost entirely eliminates travel can only be good news for them as it can have a substantial effect on the company's overall carbon footprint.



For example, Barco University, the company's L&D center, saved 461 tons of CO² emissions in 2020 by starting VILT.

TrendsEmployee needs

So, **lifelong learning** is vital for the resilience of your organization. But it's also an amazing motivator for your workforce.

According to a Work Institute report, the lack of professional development and career growth opportunities leads the reasons why employees leave a company.

2019 was the 9th consecutive year where this reason for leaving ranked first. $^{\boxed{1}}$

And with a growing number of ambitious millennials entering the workspace, the importance of development and growth initiatives will remain.



TrendsEmployee needs

As the world is changing and impacting the way we work, it also alters the way we learn.

With the introduction of online learning tools, for example, we see a growing trend of bite-sized training activities and microlearning. For today's employees that's exactly what they need. Don't forget that these corporate trainings come on top of their daily workload.

Shorter learning tracks are also more accessible, have positive effects on retention, and can easily be personalized.[8]



COVID-19 as an accelerator

Some of the forces shaping the future corporate L&D landscape – the race to upskill and the drive for greater inclusion of remote workforces – have recently been accentuated by the COVID-19 pandemic.

With the disruption caused by the virus, the initial resistance to distance learning suddenly vanished. The move to digital and online alternatives was immediate and massive, with 41% of companies converting programs to go online. [9]

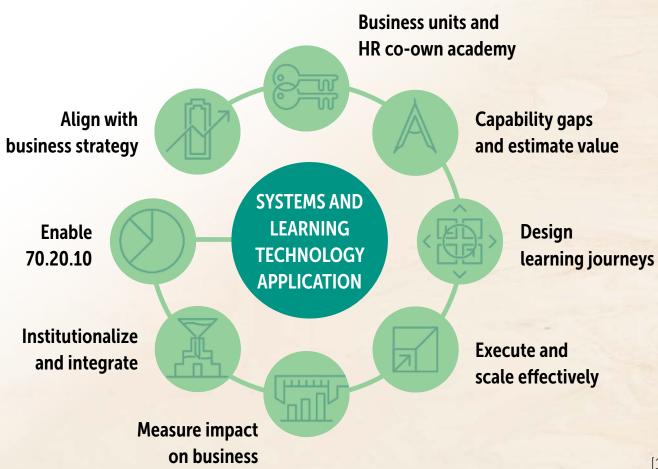
The question is, however, whether this trend is just a digital replacement, an ad interim solution relying on platforms they already had on the shelf, or a digital transformation in which L&D leaders redesign the entire learner's journey with future-proof solutions.

This could be the biggest sustained mass experiment in online education since the internet was found in the 1980's

BNN, Bloomberg Opinion [10]



The time is now



If there should
ever be a perfect
time to start
including
lifelong
learning
in your
business
strategy programs,
it is now! It keeps
your teams agile and your
organization future-proof.

Let's have a look at what's available in the EdTech world to make your L&D strategy future-proof and scale lifelong learning initiatives while also keeping in mind costs and sustainability goals.

EdTech

also called live online learning

Asynchronous vs. synchronous^[12]

	Asynchronous	Synchronous
When	On-demand	Real-time
How	Video, blog, e-mail, library	Virtual classrooms, conferencing tools
Communication	One-directional: limited to no interaction	Multi-directional: interaction and engagement based on rich (case-based) discussions
Learning outcomes	Poor learning outcomes and high drop-out rates [13]	Good learning outcomes with in-depth understanding and knowledge
Analytics	Activity metrics limited to attendance and training completion	Engagement & impact metrics give additional insights in level of interaction, retention and understanding

The ability to engage meaningfully over distance and be an active and full part of a class" is a game-changer and far superior to logging on alone and watching videos at a time that suits you^[b].

Duncan Peberdy,

Senior Lead Digital Learning Spaces at Jisc(b)



EdTech Online learning

Built for teaching and training













weConnect

Subscription-based software solution designed for teaching/training & learning needs across the entire campus/company, whether on-site or online





Built for meetings

learning analytics and

for enhanced learning

collaboration tools

outcomes

conferencing solutions



Desktop-based

trainer talks to a computer screen, audience partially visible



ClickShare

ClickShare Conference: Wireless conferencing solution to connect and collaborate with remote participants with the minimum of fuss

Room-based

trainer stands in front of its lifesized audience for enhanced engagement and interactivity

EdTechBlended learning

Until recently, online learning initiatives mainly relied on asynchronous means for training and development. However, recent improvements in technologies have led to the growing popularity of synchronous online learning, also referred to as live online learning.

But why choose? The best learning paths are blended, combining synchronous, asynchronous and in-room methods. The mix of different delivery methods can be extremely powerful!

Face to face still is a significant portion of what we do, but technology also offers opportunities. How you blend those two, is an important factor to success.

Tom Evans, former CLO at PwC



EdTech

During the pandemic, it has become clear that although most people are used to holding meetings online, online training and learning proves to be more difficult – especially for those that were not sufficiently equipped or trained. Sure, basic conferencing software can provide a short-term fix. However, if you want effective online training instead of emergency remote trainings^[14], you need a purpose-built online learning solution that fits your L&D environment.



to find the right online learning solution for your L&D environment













Don't forget the human touch

Going virtual might require some adjustments to your training methods, but don't be afraid to play with the possibilities of the technology of your choice to create an enjoyable learning experience.

One of the great fears with remote learning is the perceived loss of human contact and body language. But that's not necessarily the case. You can enable peer-to-peer interaction and networking opportunities; you just have to be more intentional about it.

The ability to engage meaningfully over distance and be an active and full part of a class" is a gamechanger and far superior to logging on alone and watching videos at a time that suits you.

Duncan Peberdy, Senior Lead Digital Learning Spaces at Jisc



Engagement = retention

If engagement and interaction are important in your typical programs, make

sure to go for a live online learning that enables that. To keep everybody involved, interactive tools such as questions, polls, quizzes and screen sharing capabilities can be very helpful.

Remember that engagement, retention and learning outcomes often go hand-in-hand. [15]



Analytics to improve learning outcomes

One of the big advantages of digital learning is the ability to collect data. Tracking in-class responses, trainers get to understand just how well a course is being assimilated by the participants. Gathering data like this opens the door to a more personalized learning journey (knowing that personalization is one of the key drivers in the digital world).

Engagement analytics can improve the student's performance, the trainer's efficiency, and the overall learning experience.



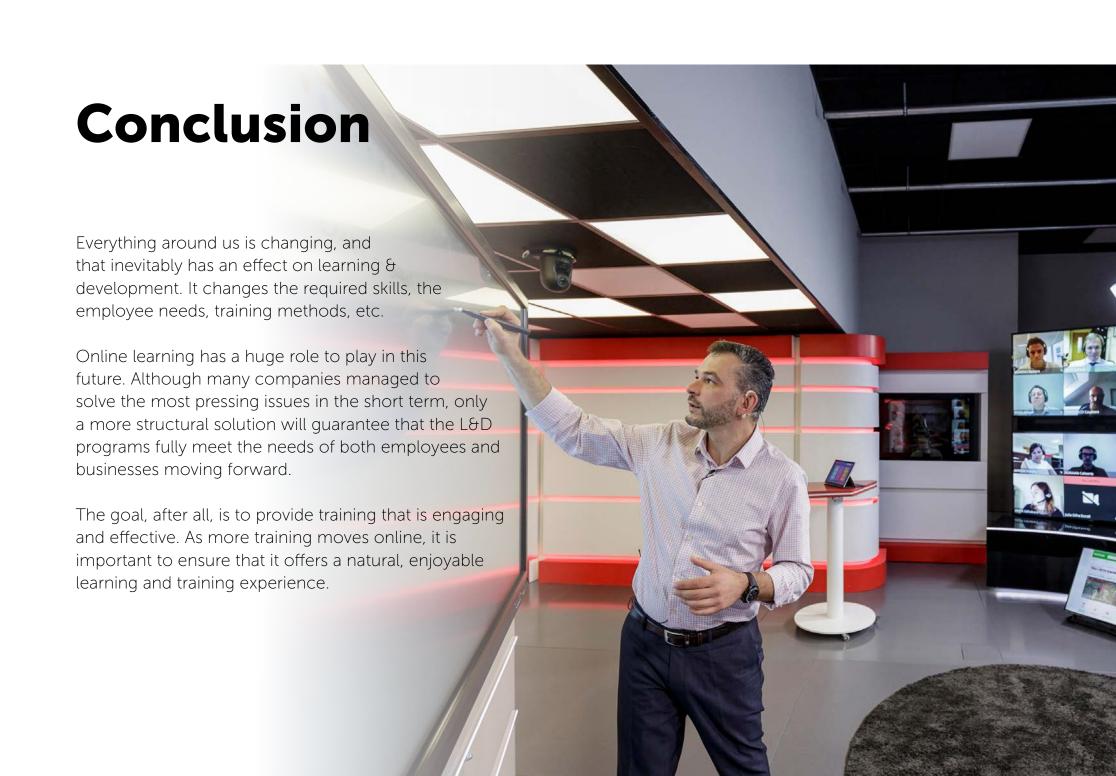
Ease-of-use

Very often the trainer is a team member with specialized knowledge, rather than an online training expert. Fiddling with settings and technological functionalities in the middle of a session can

cause the tutor
to fluster and will
distract – and possibly
lose - some participants.
All functions have to be totally
foolproof.

To offer the best training experience, go for an intuitive user-friendly solution that makes everybody feel comfortable.







weConnect

weConnect is co-created with leading business schools and universities. It combines the best of both worlds, with the benefits of distancing and all the human interactions that make training effective for employees and a pleasure for the trainers. This is the closest you can get to a real face-to-face training environment.

Discover more about our virtual classroom here, or experience it yourself in one of our upcoming <u>free online virtual classroom sessions</u>.

Further reading

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Further reading

Barco references mentioned in this e-book

- [a] https://ar.barco.com/2019/downloads/Barco-AR19-sustainability-report.pdf
- [b] https://www.barco.com/en/news/barco-education-experts-views-on-the-future-of-edtech
- [c] https://www.barco.com/en/news/2020-08-6-picking-a-virtual-classroom-solution

Other Barco articles that might be of interest to you

https://www.barco.com/en/news/2020-06-04-3-reasons-why-barco-adopted-distance-learning

https://www.barco.com/en/news/2020-04-23-distance-learning-dont-forget-the-human-touch

https://www.barco.com/en/news/2020-09-10-hr-interview-barco



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